

Minutes of the Budget, Finance & Infrastructure Committee meeting of the Dallas County Hospital District, held Tuesday, August 25th, 2026, scheduled for 11:30 AM in the WISH 02-175 Executive Conference Room at Parkland Health and via Webex. These minutes do not constitute a certified agenda from the meeting.

I. Attendance and Call to Order

Committee Chair Ramon Miguez, PE, noted that a quorum was present and called the meeting to order at 11:31 a.m. Committee Members present included: Marjorie Petty, JD, and Yasmin Simon, JD.

Board Member attendees (via Webex) included: Vincent Hall, Reina Gonzalez, JD, and Miriam Sharma, RN.

Staff Present (via Webex and in-person) included:

Anthony Davis, Dir., Financial Operations
Brad Nitschke, Chief Legal Officer
Brett Moran, Chief Health Officer
Donna Richardson, EVP & Chief Nursing Officer
Felicia Miller, EVP & Chief Talent Officer
Fred Cerise, President & Chief Executive Officer
Jason Patak, Dir. Plan Design and Construction Services
Joe Longo, Chief Information Security Officer
Joseph Chang, Chief Medical Officer
Kareem AbdelFattah, Assoc. Chief Medical Officer
Keri Disney-Story, VP/Clinical Finance
Lance Mendiola, VP Construction Facilities Real Est.
Morgan Simmons, Governance Program Manager
Natalie Garza Vasquez, Administrative Resident
Pamela Bryant, SVP & Supply Chain Management
Saul Cordero, SVP & Chief Governance & Strategy Officer

Other Attendees:

Darrick Walls (Webex)
Leigh Ann Ripka (Webex)

II. Mission Statement

The Committee Chair began the meeting by stating the mission statement:
Advance Wellness | Relieve Suffering | Develop and Educate

III. Public Comments Regarding Agenda Items

No members of the public registered for comments regarding the agenda items.

IV. Conflicts of Interest

After reviewing the agenda, the Chair noted that there were no conflicts of interest.

A. Reports Requiring Deliberation(s) or Approval(s)**A. Consideration and Appropriate Action Regarding Contracts over \$200,000**

Pam Bryant reviewed the briefing documents for contracts over \$200,000. (See Appendix A for these minutes for more specific details on each contract). Pam Bryant presented each contract based on expense, capital, revenue, and selection method (sole source and non-sole source).

The Committee asked questions and received additional information related to the consideration of contracts worth over \$200,000.

Marjorie Petty recused herself from the deliberation and vote regarding contracts M15 and O4 involving Stryker.

Ramon Miguez requested a motion to recommend Board approval of the contracts (excluding M15 and O4) over \$200,000. Yasmin motioned for approval. Ramon Miguez seconded. The motion carried unanimously.

Ramon Miguez requested a motion for contracts M15 and O4. Yasmin motioned for approval. Ramon Miguez seconded. The motion carried unanimously.

B. Update and Report Parkland Financial Performance Presentation

Keri Disney-Story provided an update for the month of July. For the month of July, Parkland Health recognized a net loss of \$(5.4) M which is \$(13.4)M lower than the budgeted net income of \$8.0M and \$(8.8)M unfavorable compared to the prior year net income of \$3.4M.

Parkland Health's operating margin and operating cash flow margin for the month of July are (3.5%) and (0.7)%, respectively. The operating margin was unfavorable compared to the budget of 0.0% and the operating cash flow margin was unfavorable compared to budget of 2.9%. Parkland Health's operating margin was unfavorable compared to prior year operating margin of (0.8)% and unfavorable to the operating cash flow margin of 2.1% from the prior year.

Parkland Health's patient cash collections in July were \$158.0M which is higher than budget by \$44.2M and \$37.8M higher than the prior year. Parkland Health's days cash on

hand of 238.7 days for the month is an increase of 0.3 days compared to prior month of 238.3 days and compared to the prior year July of 230.5 days, an increase of 8.1 days.

C. Update and Review Regarding Parkland Health FY27 Budget

Keri noted that the FY27 budget is built on conservative revenue assumptions while recognizing several external risks, including uncertainty around Medicaid managed care contracts, potential impacts to DSH/UC funding, investment market volatility, and ongoing negotiations between Texas HHSC and CMS. Patient revenue is projected to remain stable, with a 5.57% overall increase in government supplemental funding. The proposed tax rate increase would continue supporting operations, with a dedicated portion allocated to the Southeast campus project. Key expense drivers include the Epic Refuel initiative, a more than \$50 million investment expected to improve efficiency, patient care, and system reliability. Benefits costs are projected to decline through medication expense management and expanded use of Parkland providers. Operational volumes are expected to grow modestly, resulting in a balanced budget with an anticipated positive margin while maintaining prudent financial assumptions.

Key Metrics: (Hospital/Parkland Health):

- **Total Operating Revenues:** \$3.353/\$3.782 billion
- **Total Operating Expenses:** \$3.342/\$3.759 billion
- **Total Net Income:** \$122.9/\$135.2 million
- **Capital Budget:** \$171.5 million
- **Tax Rate:** 21.20 cents per \$100 valuation

Ramon requested a motion to recommend approval of Parkland's FY27 Budget to the full Board. Yasmin motioned. Marjorie seconded. The motion passed unanimously.

D. Update and Report on Current FY26 Facilities Projects (See Attached List of Projects)

Lance Mendiola provided an update on Parkland's major facilities and construction projects. The OK Paper parking lot is 85% complete, the 9th-floor bed expansion is operational, and the 8th floor is expected to begin serving patients in October. Progress continues on the Emergency Department triage renovation, Southeast Health Center, Inland Port/Wilmer clinic, Cardiac EP Lab, pediatric behavioral health renovation, and other capital projects. Lance also reviewed Facilities' preventive maintenance and capital planning processes, including the use of ServiceNow and facility condition assessments to guide equipment replacement, infrastructure maintenance, and future capital investments.

A. Follow-Up Requests

B. Closing Remarks

C. **Adjourn**

With no further business to discuss, Committee Chair Ramon Miguez, PE, adjourned the meeting at 1:11 pm.

SO RECORDED:

RFMA

[RFMA \(Sep 25, 2026 15:31:22 CDT\)](#)

Ramon Miguez, PE
Committee Chair

Brad Nitschke

[Brad Nitschke \(Oct 12, 2026 12:29:25 CDT\)](#)

Brad Nitschke, JD
Assistant Secretary



MINUTES
Dallas County Hospital District Board of Managers

**Budget, Finance &
Infrastructure**
August 25, 2026

Appendix A (Contracts Reviewed for Appropriate Action)

Item	Contract Type	Service or Product	Supplier	Contract Term	Current Contract Approval Amount Request	New Approved Contract Value	Selection Method	Budgeted?	Business Owner / Dept.
August 26, 2026									
Medical Products and Services									
M1	Capital	EnSite X Electrophysiology (EP) System for mapping in the EP Laboratory	Abbott Laboratories, Inc.	9/4/2026 – 9/3/2027	\$225,000	\$225,000	Sole Source	Yes	Shika Shakelli / Clinical Engineering
M2	Expense	Mod#1 Blood used by Dallas Fire & Rescue	American Red Cross	10/1/2024 - 9/30/2029	\$200,000	\$385,840	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Melody Gardner / Biotel Department
M3	Expense	Mod#1 Contract extension and adding funds for AngioVac Thrombectomy Devices & Accessories	AngioDynamics, Inc.	3/1/2023 - 2/28/2029	\$600,000	\$1,288,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheston Chan / Interventional Cardiology
M4	Expense	Mod# 6 Two-year contract extension and adding funds for test kits and reagents for the FACSlyric system	BD Biosciences	9/26/2018 - 9/25/2028	\$1,600,000	\$4,936,557	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz/Scott Hampton / Laboratory Services - Hematology
M5	Expense	Mod# 1 Add funding to the contract for STIMULAN Rapid Cure	Biocomposites Inc.	8/23/2024 - 8/22/2027	\$150,000	\$1,025,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	David Alexander / Operating Room



MINUTES

Dallas County Hospital District Board of Managers

Budget, Finance & Infrastructure
August 25, 2026

M6	Expense	Mod# 1 Add funding to the Leadership Development Program contract	Blanchard Training & Development, Inc.	1/18/2017 - 7/19/2027	\$125,000	\$297,215	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Torey Johnson / Office of Talent Management
M7	Revenue	Mod # 1 City of DeSoto Social Work Program	City of DeSoto, Texas	1/1/2026 - 9/30/2027	(\$209,567)	(\$363,059)	Sole Source Modification	N/A-Revenue	Melody Gardner / Emergency Services Administration
M8	Revenue	Mod # 4 City of Lancaster Multi-Disciplinary Behavioral Health	City of Lancaster, Texas	10/1/2022 - 9/30/2027	(\$197,000)	(\$985,000)	Sole Source Modification	N/A-Revenue	Melody Gardner / Emergency Services Administration
M9	Revenue	Mod # 5 City of Mesquite Southeast Collaboration Crisis Intervention Team	City of Mesquite, Texas	10/1/2021 - 9/30/2027	(\$567,591)	(\$2,819,642)	Sole Source Modification	N/A-Revenue	Melody Gardner / Emergency Services Administration
M10	Expense	Mod#1 Legislative and Advocacy Services	Cornerstone Government Affairs Inc.	6/18/2025 - 6/17/2027	\$70,000	\$240,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Katherine Yoder / Legislative Affairs
M11	Capital	Mod # 1 to add the generator and service for the Emprint Ablation System.	Covidien Sales LLC	4/27/2026 - 8/31/2029	\$124,500	\$394,500	Sole Source Modification	Yes	David Alexander / Main Operating Room
M12	Expense	Mod#1 Adding funds to the Mammotome Breast Biopsy Products contract.	Devicor Medical Products, Inc.	9/14/2022 - 12/31/2027	\$209,000	\$582,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Cheri Marchant-Armstrong / Radiology Breast Imaging
M13	Expense	Mod#10 Adding funds to the Texas State Legislative Consulting Services contract	Sabrina T. Brown	9/12/2012 - 8/31/2027	\$150,000	\$2,389,999	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Katherine Yoder / Legislative Affairs
M14	Capital	The purchase of 2 SOMATOM Drive & X.ceed CT Scanners for the Emergency Department	Siemens Medical Solutions USA, Inc.	8/27/2026 - 8/26/2027	\$3,704,291	\$3,704,291	GPO Purchase	Yes	Shawn Grady / Radiology CT
M15	Expense	Mod#1 1-year Extension of the Vertebral Compression Fracture & Optablate Products contract	Stryker Sales Corporation	1/1/2022 - 12/31/2027	\$179,000	\$377,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Shawn Grady / Interventional Radiology CT
M16	Expense	Mod#1 Adding funds to the Water Treatment Services & Materials contract	Veolia WTS Services USA, Inc.	1/1/2025 - 12/31/2027	\$360,000	\$840,000	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Travis Kobernick / Clinical Engineering
M17	Expense	Mod#3 Three-year contract extension for Werfen blood bank reagents contract	Werfen USA LLC	9/17/2021 - 9/16/2029	\$280,000	\$1,783,999	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Tim Lenz / Laboratory Services - Transfusion
M18	Expense	Aurelis pressure ulcer reducing mattress overlay and bed lease	ARJO FINANCIAL SERVICES	9/1/2026 - 8/31/2029	\$2,444,220	\$2,444,220	GPO Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Janice Owens / Wound Care Program
M19	Expense	Mod#1 Drop-In Backup Childcare Services	CDM Management, Inc. dba First Step	1/27/2025 - 12/31/2026	\$55,195	\$293,405	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Ryan Alcantar / Office of Talent Management



MINUTES

Dallas County Hospital District Board of Managers

**Budget, Finance &
Infrastructure**
August 25, 2026

Information Technology									
IT1	Expense	Mod#2 Add Middleware Licenses for Piccolo Xpress and Sysmex pocH-100i.	Abbott Rapid Diagnostic Informatics, Inc.	1/1/2024 - 12/31/2028	\$51,679	\$1,029,433	Sole Source Modification	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Peng Lee / Information Technology
IT2	Expense	ALTO Digital Signage Solution: Hardware, Warranty and Management Services	Netsync Network Solutions, Inc.	9/1/2026 – 8/31/2029	\$270,750	\$270,750	Sole Source	Yes	Carlton Brown II / Ceazari Threadgill / Information Technology
IT3	Expense	Prominence Advisors Service Now Analytics Intake, Governance, and Adoption	Prominence Advisors	8/26/2026 – 2/28/2027	\$199,810	\$199,810	Sole Source	Yes	James Gaston / Information Technology
Hospital Operations									
O1	Expense	Third Party Administrator (Workers' Compensation)	Cannon Cochran Management Services, Inc.	11/1/2026 – 10/31/2031	\$1,750,000	\$1,750,000	Request for Proposals (Best Value)	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	Sean Doody / Insurance Risk Management
O2	Expense	Mod# 2 DSH, ESRD, S-10 Reporting & Medicare Bad Debt Review 1-year extension with funding	Ernst & Young LLP	10/1/2019 - 9/30/2027	\$305,000	\$2,388,000	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	James Blasingame / Government Reimbursement
O3	Expense	Mod # 1 In-Kind Support Agreement	Hope Clinic of Garland, Inc.	8/1/2025 - 7/31/2027	\$200,000	\$400,000	Contract Extension without Competition	Yes, for the current fiscal year. Additional years costs will be budgeted in the appropriate fiscal year budgets.	James Perez / Clinic Operations
O4	Capital	Neptune 3 Waste Management System	Stryker	9/1/2026 – 9/30/2026	\$233,450	\$233,450	Sole Source	Yes	David Alexander / Main Operating Room



MINUTES
Dallas County Hospital District Board of Managers

**Budget, Finance &
Infrastructure**
August 25, 2026

FY26 Facilities Project List:

- A. **Mike A. Myers Health Center** (Richland Clinic)
- B. **Parkland Campus** – OK Paper Warehouse Demolition & Surface Parking
- C. **Parkland Hospital** – ACH 8th & 9th Floor Shell Buildout
- D. **Parkland Hospital** - Emergency Department Triage Expansion
- E. **Parkland Hospital** – Interventional Radiology Expansion Rooms 5 & 6
- F. **Parkland Hospital** – Lab Consolidation
- G. **Parkland Hospital** – Cardiac EP Lab Shell Buildout
- H. **Parkland Campus** – Pediatric Behavioral Health Center Renovation
- I. **Parkland Campus** – Redfield Parking Lot Improvements
- J. **Inland Port**
- K. **Southeast Health Center**